

# ANNUAL REPORT ~ 2011~





"We could never survive without P.A.L.S. You have given two of my friends so much care and support."

"We all deeply appreciate the valuable role P.A.L.S. plays in caring for cancer patients and hope this donation helps in that cause." "May God continue to bless your efforts."

"Your wonderful organisation is a credit to Bermuda."



"I thank P.A.L.S. for all they do to ensure cancer patients can live their lives to the fullest. This gift is priceless ---- money cannot buy this love and caring."

"I think that you are all wonderful. I have heard so many heartwarming stories about how you care for the sick."

"I would like to make this donation because of the wonderful gift of care that you give to people who are in need of compassion and love."

"I am writing to express how impressed I am with your organization. The care and support you provide to patients who are undergoing a traumatic ordeal is wonderful. It gives us great comfort knowing you are there."

# ~ MISSION STATEMENT ~



To provide cancer patients with quality care primarily in the home setting in order to enhance quality of life. To provide support and assistance to cancer patients and their families.

To meet physical, emotional and social needs of patients. To promote health, dignity and independence, regardless of ability to pay, to the extent of the resources of P.A.L.S.

To maximise the use of volunteers and voluntary funding by encouraging support for P.A.L.S. from the community at large.



# P.A.L.S.

18 Point Finger Road, Paget DV 04 • P.O. Box DV 19, Devonshire DV BX Email: pals@northrock.bm • Website: www.pals.bm

# Chairman's Report - For the fourteen month period ended 31 August, 2011

P.A.L.S. has proudly completed 31 years of providing cancer care for patients residing in Bermuda.

Our principal product is the service provided by our five nurses who traverse every Parish on the Island to reach out to patients in their homes and personally deliver medical assistance and care, comfort and practical advice for both the patients and their families and friends. The nurses are supported by a small but dedicated staff that manages the affairs of P.A.L.S. and a host of volunteers who support the infrastructure, including driving patients to doctors' appointments and participating in fund raising, which keeps this organisation going.

In addition, P.A.L.S. provides financial assistance to those in need and lacking insurance coverage to manage the costs of treating their cancer. Increasingly, our patients need to go overseas for treatment without the means to cover many of the expenses, such as air fares and hotels, and the company of loved ones on prolonged stays. The price of drugs to treat cancer patients increases each year as advanced solutions are sought, and P.A.L.S. is called upon more and more frequently to assist with these costs, even in some cases with the 20% co-pay.

All this activity takes place against a backdrop of a Bermuda facing a significant economic downturn which has seriously impacted the ability of many organisations – both charitable and for profit companies – to survive. P.A.L.S. works in an area, that of taking care of cancer patients, which must continue, literally, at all costs. Unlike those medical providers who benefit from being part of Government entities or those not involved with people's well-being, if our funds run out, the vital work of P.A.L.S. will end. It is with this in mind that the Board of P.A.L.S. has tried to build up its financial resources to withstand an economic downturn. We have worked very hard to control costs and can report that our monthly expenses, while at a level we wish were lower, have been maintained at approximately \$100,000 per month for several years.

We are grateful for the many fund raising initiatives, chronicled in this report, and individual donations – notably Memorials – throughout the year which daily support our vital work. In addition, activities like the St. Baldrick's Head Shaving Event, held on St. Patrick's Day each year, have raised significant funds which are used for research on children's cancer (see page 14 of this Report for additional details). At the 2010 Annual General Meeting, we were fortunate to have Dr Linda Vrooman discuss her research at Dana-Farber Cancer Institute in Boston, which had been funded by the Bermuda events. Much of this research could lead to a better overall understanding of cancer. We are fortunate that in Bermuda, the St. Baldrick's organisation has also allowed us to use these funds, which comprise the majority of our Children's Care Fund, to assist children and their families in Bermuda with the costs related to cancer treatment.

P.A.L.S. continues to reach out to the community and make itself known to any and all who might need our services. Our website www.pals.bm can be used to find information about our

services and also to make donations, which we gratefully accept. Additionally, this year we have joined Facebook and our many events are recorded there.

P.A.L.S. changed the date of its financial year-end this year from 30 June to 31 August. While this resulted in a one-time report of 14 months of results versus the normal 12 months, it brings some benefits to P.A.L.S., notably our ability to secure the services of audit staff at a time of year when our Auditor is not engaged in larger clients' audits. This is something we especially appreciate, as PricewaterhouseCoopers, our Auditor, generously donates its services to P.A.L.S.

In the latter part of 2011, the Board concentrated on renewing its certification with the Bermuda National Standards Committee (BNSC). We are pleased to have received this important designation for a further four years. As one of a small number of charities to achieve certification, it demonstrates our leadership position in the community. We are proud of our reputation and the support that we receive from the community. BNSC Certification is a measure that we can use with patients, volunteers and donors to demonstrate our commitment to maintaining the highest standards of excellence and delivery of our vital cancer care services.

This year, the Board was pleased to appoint Margaret Tricker as Honorary Director of P.A.L.S., in recognition of her 30 years of exemplary service to the organisation. Margaret served as Memorial Secretary, leading a team of dedicated volunteers, acknowledging thousands of donations remembering those who have departed and their families have named P.A.L.S. to receive funds in their memory.

On behalf of the Board, I would like to thank our President and Chief Executive Officer Ann Smith Gordon and Treasurer, John Hill, for their outstanding work over the past year – indeed for many, many years of dedicated service – and to Pat Purvey, Chairman of the Policies and Procedures Committee for her long hours of work on developing and updating P.A.L.S. operating manuals. Without Pat's diligence, we would not have been re-certified.

Our nurses, Kathy Fox, Donna Viney, Bernice Zaft-Gibbons, Julie Harrington and Sue Reeves, provide excellent care for P.A.L.S. cancer patients and their families in Bermuda. Carolyn Arnold and Lynette Waldron keep the place running smoothly and efficiently.

We can never say thank you enough to our supporters and many volunteers for their continuing interest in making P.A.L.S. a success.

"Support for P.A.L.S. is Support for Cancer Care in Bermuda".

Gavin R. Arton

Chairman

#### **Patron**

Lady Gozney

# **Honorary Director**

Margaret Tricker (from 16 November 2011)

#### **Board of Directors**

**Gavin Arton** 

Mark Crockwell

Jeanne Edridge

Stephen Fallon

Jo-Ann Fox

**Debby Graham** 

Alan Pailing

Pat Purvey

Robin Judah

Diana Simons RN

Berlene Smith

Margaret Tricker (until 16 November 2011)

Dr. Wilbert Warner FRCP(C)

Peter F Watson FCA

#### **Officers**

Gavin Arton, Chairman

Jeanne Edridge, Deputy Chairman

Ann Smith Gordon, MBE, JP, President and CEO

John H. Hill, Treasurer

Berlene Smith, Assistant Secretary

## **Medical Director**

Dr. Sharon Alikhani, MBBS MSc MRCGP

# **Spiritual Adviser**

The Ven. Andrew W. Doughty, B.D., A.K.C., Archdeacon of Bermuda

# **President's Report**

My report last year began with mention of P.A.L.S. 30th Anniversary of giving hands-on care to any cancer patient in Bermuda needing our services. We noted this remarkable milestone in several ways. On 30th November 2010 The Royal Gazette carried a 32 page supplement with a selection of photos taken over the years, tributes and touching stories about our work plus advertising by many local businesses including a substantial donation from The Royal Gazette itself.

On 5th December a Special Carols By Candlelight Service, conducted by P.A.L.S. Spiritual Adviser, Archdeacon Andrew Doughty, was held at St. Mary's Church in Warwick. The service included readings by P.A.L.S. members and Patron Lady Gozney, a Solo by Joy Barnum and music by the Saltus Jazz Band. Attended by over 200 people, a reception was held in the Church Hall following the service.

To show our appreciation to the many people who have supported us over the decades, a large  $3 \times 10$  foot banner expressing our thanks was put in place over the verandah railings of our Headquarters for passers-by to see.

Cancer continues to be the second leading cause of death in Bermuda and according to Bermuda's Health in Review Report, Bermuda has the eighth lowest cancer mortality rate out of the 29 OECD Countries surveyed yet we have the highest rate of prostate cancer mortality. Bermuda also has one of the highest rates of death from lung cancer but on the positive side, Bermuda has one of the highest rates for breast and cervical cancer screening.

Considering our geographic isolation we feel it is of utmost importance to have a full time resident oncologist in addition to various visiting oncologists practicing in specialties such as prostate, radiation etc. Bermuda Hospitals Board managed to employ a full time oncologist from October 2010 until his departure in July 2011 and is once again actively searching for a replacement. We are grateful to the Chief of Staff for allowing the Hospital Palliative Care Physician, Dr. Sharon Alikhani, to continue to act as P.A.L.S. Medical Director. To cooperate as fully as possible with the Hospital, we allowed the Hospital Concierge office space downstairs for some four months until they found permanent headquarters further along Point Finger Road and two fifth year medical students from the U.K. spent time visiting patients with two of our nurses during the Palliative Care portion of their training.

In cooperation with Friends of Hospice and Agape House, Benevides & Associates obtained planning permission and RMS Construction built a private office downstairs to house Karen Dyer, Counsellor and Art Therapist employed by Friends of Hospice. This is a step forward for P.A.L.S. and will ensure that previously unmet psychological needs of our cancer patients and their families, by a trained counsellor, will now be met. Upon bereavement, the grief reaction is complicated in some 20% of cases and severely debilitated in 5%.

The Grief Support Sessions held at P.A.L.S. in cooperation with Friends of Hospice between November 2010 and April 2011 received excellent feedback and sessions will began again in September 2011. These associations will improve P.A.L.S. overall service and will please major donors who repeatedly encourage charities to work together.

On a sad note, Hilary Soares, founder of P.A.L.S. passed away on 19th August 2011 following a long illness. We were happy that she was well enough to attend our special 30th Anniversary Service at St. Mary's Church.

The Chairman and I attended a presentation of the 2009 National Health Plan Consultation paper. Despite the high cost, Bermuda's system fails to achieve universal coverage, not being affordable to lower income groups. In a follow up communiqué, I pointed out that P.A.L.S. annual expenditure in excess of \$1.2 million to care for cancer patients, had not been included in their calculations.

I have attended various meetings during the year including a Social Services Convening at the Hamilton Princess and with Alan Pailing, a workshop "Beyond the Hype, What Social Media Methods will work for you". As Social Media appears to be taking over Community Strategy for profit and non-profit organisations, P.A.L.S. needs to keep up with the times. As our IT Consultant, Alan maintains our website, set up on line donations and has given P.A.L.S. a presence on Facebook.

In August 2011, I attended a Centre on Philanthropy workshop "Compliance for Non-Profit Organisations". As well, the Treasurer attended seminars devoted to Payroll Tax and Social Insurance. Accounts Administrator, Carolyn Arnold completed three Excel Courses and Volunteer Co-coordinator, Lynette Waldron attended a Centre on Philanthropy Volunteer Workshop. While in Dallas for an informal meeting of the WHHO (World Home Care and Hospice Organisation) in October 2010 I attended several workshops of the NAHC (National Association for Home Care) including an excellent keynote address by former President G. W. Bush.

Following their first publication last year, the major drug company, AstraZeneca is producing a second diary for 2012. I have donated Bermuda photographs to be used along with a page of information about P.A.L.S. to be circulated throughout the Caribbean.

Accountability and practice of good governance by our organisation has been recognised once again by the Bermuda National Standards Committee in issuing the Maintenance Certificate for 2011. We have now completed the recertification required after the first successful four years.

In closing, it is always a pleasure to thank the team that makes P.A.L.S. "tick". Treasurer, John Hill is unfailing in his meticulous attention to P.A.L.S. accounts. Chairman, Gavin Arton guided us through the lengthy BNSC requirements for recertification. Alan Pailing cheerfully accepts the call for help in connection with computers. Pat Purvey is a valuable asset chairing The Policy & Procedure regular meetings and Jeanne Edridge continues to manage the Personnel Committee. Diana Simons in cooperation with Berlene Smith have worked hard raising funds,

topping a fantastic \$1 million for the Annual Sponsored Walk since 1989. I am most grateful for the support we receive from our Patron Lady Gozney and His Excellency, The Governor, Sir Richard Gozney and all members of P.A.L.S. Board of Directors, staff and volunteers.

After more than thirty years in a highly emotional human service field, P.A.L.S now has a high profile within our community. We constantly receive praise and thanks (see notes inside front and back covers), but must be ever aware of recognising that there is always room for improvement. We must never lower our standards. P.A.L.S. logo is not only a symbol; indeed it is a badge honouring those who continue in their battle and those whose treatment has failed them. It represents our determination to give every patient needing our help, the highest quality of care and comfort available.

Ann Smith Gordon

Ann Smi Th Goldon

President and Chief Executive Officer

#### Nurses

Kathy Fox, RN Donna Viney, RN Bernice Zaft-Gibbons, RN

**Shirley Higgs**, RN (retired 30th June 2011) **Judith Saltus**, RN (until 31st October 2011) **Julie Harrington**, RN (from 13th June 2011) **Susan Reeves**, RN (from 17th October 2011)

It has been another busy year for our five nurses. During the year 125 new patients were referred to P.A.L.S. with an additional 18 being re-activated. The nurses made 5,528 visits to our patients at home, at their place of work or wherever is most convenient for the patient. I am sad to report that we recorded 104 deaths.

Licensed Psychologist, Susan Adhemar continued to meet regularly with our nurses. Compassion, fatigue, first recognised in the 1950's is often triggered by various patient care situations involving inability to cope, unrealistic self-expectations or frustration, among others. These meetings help to recognise and alleviate such potential stresses, as well as the opportunity to discuss coping situations.

Shirley Higgs retired on 30th June after thirteen years serving as a valued P.A.L.S. Community Nurse. We welcomed Julie Harrington, who took over the Paget and Warwick area vacated by Donna who became responsible for Shirley's East End patients.

All the nurses attended various KEMH educational meetings and in addition, have been instructed in the use of Skype so patients may have the opportunity to contact loved ones abroad.

Judith Saltus attended the 18th International Congress on Palliative Care in Montreal, Canada in October 2010. In thanking P.A.L.S. for this opportunity, Judith wrote "It has given me the confidence to know that we in Bermuda are keeping up to date and a vast majority of our practices are current with worldwide standards".

Kathy Fox travelled to Manchester in the UK in March 2011 to attend the "Rehabilitation in Cancer Care" conference at the Cristie School of Oncology which she found very helpful. Kathy also represented P.A.L.S. in May 2011 as part of the successful KEMH accreditation process.

Twice a month the nurses met with Dr. Sharon Alikhani, P.A.L.S. Medical Director to discuss various patient situations, giving individual advice and guidance. In December, Bernice participated in our special 30th Anniversary Service at St. Mary's Church in Warwick by reading a lesson.

Several meetings were held during the year with Government's Chief Nursing Officer to discuss the sharing of P.A.L.S. patients where medical issues other than cancer exist.

P.A.L.S. nursing team has changed little over the decades and when it has we have always been fortunate to find skilled, compassionate and competent nurses to carry on our vital work. We salute them and thank them for always "going the extra mile".

#### **Volunteers**

#### Co-ordinated by Lynette Waldron, JP

P.A.L.S. volunteers, those special people who provide such friendship and support to our patients, gave 4,065 hours of service to our organisation during the year. As well they provided transportation for 197 medical appointments.

Joan Stevens, a member of the Memorial Donations Team was chosen as P.A.L.S. Outstanding Volunteer of the Year and in December 2010 attended a special recognition reception hosted by the Centre on Philanthropy.

Archdeacon Doughty officially lit P.A.L.S. Christmas Tree of Remembrance in the Washington Mall on 8th December 2010 which was manned along with The Butterfield Bank Tree during the days leading up to Christmas by our volunteers and friends of P.A.L.S.

After two attempts to enjoy a 2010 Volunteer Appreciation Cruise, it was finally cancelled due to inclement weather. Instead a supper and presentations were held at our headquarters. Another attempt in August 2011 was enjoyed immensely thanks to the generosity of Captain Michael Hayward who provided his boat and services while refusing payment.

In March 2011, we held a seminar for 10 new volunteers which included 4 volunteers from Friends of Hospice. Several P.A.L.S. volunteers attended the Friends of Hospice "Companioning the Terminally Ill" training during April & May 2011.

We are grateful to Sandy Gascoigne who continued her good work with the monthly grief mailings to bereaved families. Our thanks also to Barbara Petty, who with Karen Dyer, conducted twelve "Understanding your Grief" sessions between November 2010 and March 2011.

In June 2011, volunteers were invited to an evening at the Visual Arts Centre in Hamilton where they used their artistic talents to design their own mugs supplied by P.A.L.S. Also in June a successful Tea Party was held at our headquarters for patients and their families.

In July, more than 45 P.A.L.S. volunteers and friends attended Diana Simons ever popular Annual Fish Fry.

P.A.L.S. on-going fund raising successes are due to the continued support and work by our volunteers, details of which may be found under the Fund Raising Report. As well, a team of "Super Stuffers" prepare our Annual Appeal letters for posting and many volunteers work hard selling raffle tickets and providing delicious "treats" for any number of various events.

Dedicated volunteers giving over 100 hours of service to P.A.L.S. during the year include: Sandy Gascoigne, Ethel Hill, Fay Leseur, Pat Purvey, Diana Simons, Berlene Smith, Joan Stevens, Anna Summers and Willa Tucker. Every volunteer who contributes in any way to our organisation is appreciated more than words can say.

#### **Education Committee**

Jo-Ann Fox, Chairman Ann Smith Gordon MBE, JP Sue Pedro RN Judith Saltus, RN Lynette Waldron, JP

The Education Committee continued to meet in order to plan appropriate educational sessions for our volunteers.

During the past year our own Sue Pedro, Public Health Nurse as well as Assistant Nurse Examiner for Government's Sexual Assault Response Team gave a most informative talk and answered many questions.

Michele Sampson, Oncology Clinical Supervisor at KEMH gave a very interesting talk on chemotherapy at a well attended meeting.

Karen Dyer, Counsellor and Art Therapist gave our volunteers a hands-on experience as she explained her work with bereaved families.

Arrangements were also made for volunteers to visit the new Ultimate Imaging Diagnostic Services in Hamilton with their latest equipment in diagnostic technology.

Description of other volunteer events can be found under the Volunteers Report.

# **Memorial Committee Report**

#### Fay Leseur Joan Stevens, RN Barbara Petty

We are most grateful to the Memorial Committee ladies who continue to do sterling work by acknowledging every individual memorial donation followed by reports to the families.

We received 1058 donations in memory of 86 persons. Additionally, 134 miscellaneous memorial donations were received.

Joan Stevens was deservedly chosen as P.A.L.S. Outstanding Volunteer of the Year for her dedication to this committee.

# **Policy & Procedures Committee**

Patricia Purvey, Chairman Jeanne Edridge Ann Smith Gordon MBE, JP Diana Simons RN

Pat Purvey continues to chair this committee that meets several times a month. The four year review of policies and procedures has commenced and is on-going as required by the Bermuda National Standards Committee.

Pat devotes countless hours ensuring each new and updated amendment is correctly computed and entered in the appropriate place.

As P.A.L.S. is now considered by many to be one of Bermuda's leading charities, these efforts are invaluable in our aim to remain accountable.

#### **Audit Committee**

Peter Watson, Chairman Robin Judah **Gavin Arton** 

The Audit Committee was formed in 2010 with the primary function to assist the Board in fulfilling its oversight duties and responsibilities in connection with the financial statements of P.A.L.S. The Committee met twice during the year with the Auditors, PricewaterhouseCoopers, to initially discuss the planning, staffing and scope of the audit and then after their audit was completed, to discuss the results of their examination of the financial statements.

The critical accounting policies and practices used by P.A.L.S were discussed with the auditors as well as the adequacy of the internal controls which have been implemented over the years and which are designed to ensure the integrity of the assets and financial reporting of P.A.L.S.

The Audit Committee, after careful review and discussion, has recommended acceptance by the Board of the audited financial statements for the 14 months ended 31 August, 2011.

# **Development Committee**

Ann Smith Gordon, MBE JP, Chairman Gavin Arton Robin Judah Alan Pailing
Carolyn Arnold (Database Administrator)

This committee provides oversight for all fund raising activities; is responsible for the Annual Appeal and explores new ways to provide income for P.A.L.S. As well, it is responsible for maintaining P.A.L.S. presence in the community.

# P.A.L.S. Own Fund Raising Events

With some 400 registered non-profit charities in Bermuda, funding is always a challenge and we cannot thank enough all the members of our team led by Diana Simons and Berlene Smith, who, year after year, give their time and energy to make the following events successful:

# Annual Fish Fry – 14th July 2010 & 13th July 2011

Gerald and Tiny Bean again opened their lovely home as the venue for Diana Simons most popular Fish Fry with mounds of Tuna and Wahoo caught and donated by Dr. David Barber.

#### 30th Annual Fair – 13th November 2010

Kindly opened by P.A.L.S. Spiritual Adviser, Archdeacon Andrew Doughty, a wonderful crowd was on hand despite an unavoidable conflict with the Presentation of Colours to the Bermuda Regiment by Her Royal Highness, The Duchess of Gloucester. Though our income was down many still say "The P.A.L.S. Fair is the best"!

# Denim Day – 19th November 2010

Organised by Debby Graham and Alan Pailing, businesses and schools participated in P.A.L.S. first Denim Day fund raising event.

## 23rd Annual Sponsored Walk – 9th February 2011

Organised by Diana and Berlene and in spite of rain for much of walk which drenched not only the participants but all the marshals and those manning water stops, the day was considered another huge success.

#### 25th Audio Visual Slide Presentation – 9th March 2011

Attended by P.A.L.S. Patron Lady Gozney, "Exploring America's National Parks of the West" by Ann Smith Gordon, was well attended by many faithful followers.

# Peter Grayston 10th Memorial Walk - 10th April 2011

Family and friends met once again at John Smith's Bay on a lovely day to complete the special walk in memory of Peter, former Director of P.A.L.S.

# Tag Day – 20th & 21st May 2011

Our 2011 Tag Days in St. Georges and the parishes proved to be a record year for us with Gorham's coming out on top.

# Mary Powell's Note Cards

Now in some 16 venues, Ethel Hill continues to ensure that all the shops are kept well stocked.

#### **Stamps**

We are grateful to all those who save and turn in used stamps resulting in a donation to P.A.L.S.

## Special Fund Raising Events and Donations from Friends

Our friends and supporters continue to amaze us by finding so many ways to generate funds or donate special gifts to P.A.L.S.

We are grateful to those businesses who have **matching donations** and to their employees who contribute to our organisation, **participants** in golf or fishing tournaments, those who send donations in lieu of Christmas cards or Christmas, wedding, birthday and anniversary presents as well as Saltus Grammar School Rag Week proceeds. P.A.L.S. continues to receive \$1.00 for every P.A.L.S./Lindo's shopping bag sold. Customers at Caesar's Pharmacy, Traditions Restaurant, M. Keyes & Company and The Paraquet Restaurant contribute to the donation tins on the counters. The Progressive Pool Committee chose P.A.L.S. once again to receive donations from rental of their pool table.

The list goes on with contributions from Gibbons Company Giving Back scheme as well as their Company Charity Fridays, Eastern Lionesses, Nifty Fifty, St. Georges Rotary Club, The Bermuda Guild of Stitchery and proceeds from handmade jewellery. Ian Coles had the novel idea of persuading high profile business executives to participate in a "Lunch with ------" on line bidding competition which was highly successful.

**Every year** Brighton Nurseries donate poinsettias at Christmas for our patients and every year the St. Vincent de Paul Society donate food vouchers in December for our needy patients. The Royal Gazette made a huge contribution towards the cost of printing **P.A.L.S. 30th Anniversary Supplement** and all proceeds from the second Dream Dare Dance Conference for Women were donated to P.A.L.S.

The Captains and Crews of the Somerset Ferries gave up their Sunday morning sleep-in to transport participants in our Annual Sponsored Walk to the Dockyard, a kind friend donated her coin collection and the Bank of Bermuda Foundation kindly donated another van for the nurses. As well, North Rock generously provides monthly service gratis to our organisation.

Smiling, willing teams from both XL Insurance (Bermuda) Limited and The Ace Group spent a day at P.A.L.S. washing, wiping and cleaning everything in sight!

St. Baldrick's Head Shaving event continues to be a major contributor to our Children's Care Fund and we are proud to be able to provide funds for children's cancer research projects at the Dana Farber Cancer Institute in Boston.

As well, we are grateful to Government's Construction and Maintenance Highway Engineer for painting much needed parking bays in the limited space at our front entrance.

We thank each and every person who has helped us in any way to meet the challenge of providing funds so we may maintain P.A.L.S. mission, found at the beginning of this report.





P.A.L.S. continues to partner with the St Baldrick's Foundation in funding fellowships and grants for Childhood Cancer Research. The funding for these awards is provided from deferred contributions for children's care (and not from funds dedicated to patient care). The children's care fund comprises contributions received by P.A.L.S. in support of participants at St Baldrick's annual events in Bermuda.

Funding of awards by P.A.L.S. for Childhood Cancer research is summarised as follows (all awardees are physicians at Dana-Farber Cancer Institute, Boston):

P.A.L.SSt Baldrick's		
Fellow or Grant recipient	\$	Paid/payable
Dr Simone Hettmer – two years	181,980	Sept 2008
Dr Lynda Vrooman – first of three years	110,167	Aug 2009
Dr Lynda Vrooman – second of three years	113,471	Sept 2010
Dr Simone Hettmer – optional third year	101,250	Sept 2010
Dr Jennifer Mack – one year project	50,000	Sept 2010
Dr Lynda Vrooman – third of three years	116,876	Sept 2011
Dr Simone Hettmer – additional (fourth) year	100,000	Sept 2011
Dr Katherine Janeway – first of two years	115,000	Sept 2011
Dr Katherine Janeway – second of two years	115,000	Sept 2012

# Awardees and titles of research projects



Dr Simone Hettmer

Rhabdomyosarcoma tumor initiation and propagation

ana

A humanized model of soft-tissue sarcoma for drug discovery.



Dr Lynda Vrooman

Bone mineral status changes in childhood lymphoblastic leukemia



1,003,744

Dr Jennifer Mack

Long-Term Outcomes of Prognosis Communication in Pediatric Oncology



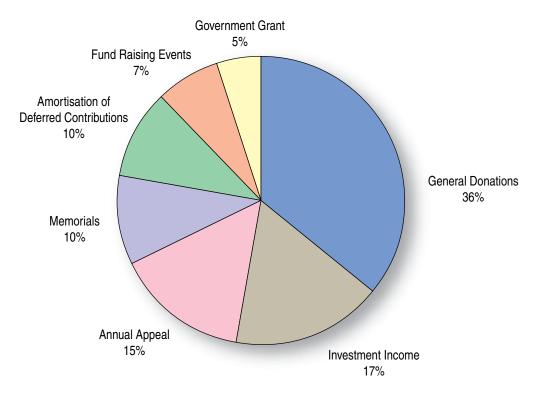
Dr Katherine Janeway

Drug and drug target discovery in metastatic osteosarcoma

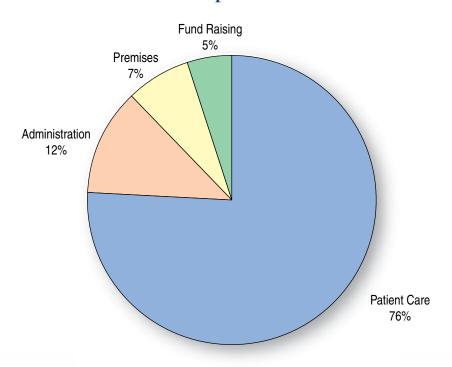
# **Financial Highlights**

14 month period ended 31 August, 2011

# **Income Sources**



# **Expenses**





November 9, 2011

#### **Independent Auditor's Report**

To the Board of Directors of P.A.L.S.

We have audited the accompanying financial statements of **P.A.L.S.**, (the "Organisation") which comprise the balance sheet as at 31 August, 2011 and the statements of operations and unrestricted surplus, including the related schedules, changes in net assets and cash flows for the fourteen month period then ended, and the related notes which comprise a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

Management is responsible for the preparation of these financial statements in accordance with accounting principles generally accepted in Bermuda and Canada, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Bermuda and Canada. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



#### To the Board of Directors of P.A.L.S.

November 9, 2011

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

**Basis for qualified opinion** 

In common with many charitable organisations, P.A.L.S. derives revenue from donations and other transactions with the public, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of P.A.L.S. and we were not able to determine whether any adjustments might be necessary to revenue, net surplus of revenues over expenses, assets and unrestricted surplus.

P.A.L.S. has excluded from donations expenses and donations income, respectively, the research grants paid and payable charged to deferred contributions — Children's care and the related amortisation to income in the amount of \$481,250. As the income and expense offset, there is no effect on net income or unrestricted surplus.

Qualified opinion

In our opinion, except for the effects of adjustments, if any, which we might have determined to be necessary had we been able to satisfy ourselves concerning the completeness of donations as referred to in the sixth paragraph, and except for the exclusions from donations income and expense referred to in the seventh paragraph, these financial statements present fairly, in all material respects, the financial position of P.A.L.S. as at 31 August, 2011 and its financial performance and cash flows for the fourteen month period then ended in accordance with accounting principles generally accepted in Bermuda and Canada.

**Chartered Accountants** 

# **Balance Sheet**

# as at 31 August, 2011

	2011	As at 30 June 2010 \$
Assets		
Cash and term deposits (note 3)	868,405	867,682
Accrued interest receivable	83,441	95,147
Accounts receivable	794	2,533
Prepaid expenses	19,433	10,715
	,927,155	6,666,141
Investments - equities (note 4)	122,918	137,071
Capital assets, net (note 6)	,370,177	1,386,376
9	,392,323	9,165,665
Liabilities		
Accounts payable and accrued liabilities	55,751	41,127
Revenues received in advance	9,037	_
Research grants payable	446,876	230,347
Deferred contributions (note 7)	,322,909	2,762,678
<u>2</u>	,834,573	3,034,152
Accumulated funds		
Net assets restricted for endowment (note 5)	25,815	24,094
Unrestricted surplus 6	,531,935	6,107,419
6	,557,750	6,131,513
9	,392,323	9,165,665

Approved by the Board of Directors

Director Director

# **Statement of Operations and Unrestricted Surplus**

For the fourteen month period ended 31 August, 2011

	2011 \$	Year ended 30 June 2010 \$
Revenues  Donations (schedule 1) Interest income Amortisation of deferred contributions (note 7) Fund raising (schedule 2) Government grant Dividend income Membership dues	1,016,667 270,055 159,700 112,886 87,157 7,248 340 1,654,053	1,512,717 215,569 101,880 131,702 100,818 11,820 520 2,075,026
Expenses Payroll and related costs Patient expenses (schedule 3) Depreciation Property maintenance Donated audit fee Vans Public relations Office expenses Insurance Communications Electricity Education Bank fees	902,742 213,552 77,847 35,806 27,000 25,350 23,758 22,132 21,286 14,823 14,263 12,646 6,385	743,244 213,426 54,398 17,324 26,000 23,592 21,237 21,712 18,732 13,112 13,166 9,426 11,550
Net surplus of revenues over expenses before undernoted item	256,463	888,107
Realised and unrealised gain on investments	168,053	304,669
Net surplus of revenues over expenses	424,516	1,192,776
Unrestricted surplus, beginning of period	6,107,419	4,914,643
Unrestricted surplus, end of period	6,531,935	6,107,419

# **Statement of Changes in Net Assets**

For the fourteen month period ended 31 August, 2011

	Net assets restricted for endowment \$	Unrestricted net assets	Net assets 2011	Net assets Year ended 30 June 2010 \$
Balance - beginning of period	24,094	6,107,419	6,131,513	5,005,941
Net surplus from operations Restricted dividends Sale of fractions and rights	- - -	424,516 - -	424,516 - -	1,192,776 1,358 (1,476)
Unrealised gain (loss) on endowment investments (note 5)	1,721	_	1,721	(67,086)
Balance - end of period	25,815	6,531,935	6,557,750	6,131,513

# **Statement of Cash Flows**

# For the fourteen month period ended 31 August, 2011

	2011 \$	Year ended 30 June 2010 \$
Cash flows from operating activities		
Net surplus of revenues over expenses	424,516	1,192,776
Adjustments to reconcile to net cash provided by operating activities:  Depreciation	77,847	54,398
Realised and unrealised gain on investments	(168,053)	(304,669)
Amortisation of bond premium	12,622	10,573
Amortisation of deferred contributions	(159,700)	(101,880)
Changes in assets and liabilities:  Accrued interest receivable	11 706	(29 507)
Accounts receivable  Accounts receivable	11,706 1,739	(28,597) (242)
Prepaid expenses	(8,718)	2,202
Accounts payable and accrued liabilities	14,624	(327)
Revenues received in advance	9,037	(26,878)
Net cash provided by operating activities	215,620	797,356
Cash flows used in investing activities Maturity, early redemption and sale of bonds Purchase of bonds Acquisition of equity investments Capital expenditure	848,424 (938,132) – (61,649)	(2,180,313) (4)
Net cash used in investing activities	(151,357)	(1,642,624)
Cash flows used in financing activities Restricted contributions received and allocated interest Research grants paid	201,181 (264,721)	73,836 (110,167)
Net cash used in financing activities	(63,540)	(36,331)
Net increase (decrease) in cash and term deposits	723	(881,599)
Cash and term deposits, beginning of period	867,682	1,749,281
Cash and term deposits, end of period	868,405	867,682

#### 31 August, 2011

#### 1. General

P.A.L.S. (the "Organisation") is registered as a charitable organisation whose primary purpose is to aid in the care of cancer patients in Bermuda. The Organisation is incorporated as a local company limited by guarantee. The Organisation changed its financial year end from 30 June to 31 August annually with effect from the current financial period ended 31 August, 2011.

#### 2. Summary of significant accounting policies

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in Bermuda and Canada. The following are the significant accounting policies adopted by the Organisation:

#### (a) Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### (b) Revenue recognition

The Organisation follows the deferral method of accounting for contributions. Restricted contributions, other than contributions received which may be used for research grants and awards, are recognised as revenue in the statement of operations in the year in which the related expenses are incurred. Contributions which may be used for research grants and awards do not flow through the statement of operations but flow through the schedule of deferred contributions. If, as, and when any expenditures are incurred in respect of research grants and awards, such expenditures also flow through the schedule of deferred contributions. Unrestricted contributions are recognised as revenue when received. Annual government grants are accrued evenly over the year to which they relate once government has specified the amount to be contributed. Endowment contributions are recognised as direct increases in net assets restricted for endowment.

#### (c) Capital assets and depreciation

Capital assets are carried at cost less a provision for depreciation. Cost includes actual purchases of goods and services relating to construction of the building. Donated capital assets relating to construction of the building are included at nil cost due to the difficulty of fairly valuing the extent of the donations. Depreciation is charged for a full year on assets bought during the financial year. No depreciation is charged on land. For all other capital assets depreciation is charged on a straight-line basis using the following periods:

Building 30 years
All other capital assets 5 years

#### (d) Investments

Investments in bonds and equities actively traded on a public market are designated as held for trading and are recognised at fair value on the balance sheet with realised and unrealised gains and losses reported in the statement of operations and unrestricted surplus. The unrealised gains and losses of equity investments related to the endowment fund are presented under net assets restricted for endowment. Donated investments are recorded at fair value at date of transfer.

## 31 August, 2011

#### (e) Donations

Volunteer efforts and non-cash donations, other than investments (see (d) above) and professional audit services, are not reflected in the financial statements. Donated professional audit services are included at fair value in the statement of operations and unrestricted surplus.

#### (f) Patient expenses

Expenses paid on behalf of patients are recorded on an accrual basis. Reimbursements of patient expenses are recorded on a cash basis.

#### (g) Deferred contributions

Deferred contributions represent externally restricted resources. The donation revenue, other than contributions which may be used for research grants and awards, is being amortised to income on the same basis as the related expenditures. Contributions which may be used for research grants and awards flow through the schedule of deferred contributions and if, as, and when any expenditures are incurred in respect of research grants and awards, such expenditures also flow through the schedule of deferred contributions. Interest is calculated on the unspent funds at the rate of 1% per annum (2010: 1%). Interest is restricted to each fund.

#### (h) Adoption of new accounting standards

The Accounting Standards Board has approved the incorporation of the standards set out in Part III of the Canadian Institute of Chartered Accountants ("CICA") Handbook as the accounting standards applicable to not-for-profit organisations. First-time adoption of this Part of the Handbook is mandatory for annual financial statements relating to fiscal years beginning on or after 1 January, 2012. Adoption of this Part for earlier fiscal years is permitted. The Organisation is continuing to assess the adoption of these standards and the financial reporting impact of the transition cannot be reasonably estimated at this time.

#### 3. Cash and term deposits

Maturities of cash and term deposits are as follows:

	2011	2010
At call to within 90 days	598,542	347,819
Between 1 and 2 years Between 2 and 3 years Between 3 and 4 years	- 100,000 169,863	250,000 - 269,863
Total	868,405	867,682

## 31 August, 2011

#### 4. Investments

The amortised cost and market value of bonds are as follows:

<b>N</b>	Amortised	2011 Market	Amortised	2010 Market
Maturity	cost \$	value \$	cost \$	value \$
	Ψ	Ψ	Ψ	Ψ
Years to 31 August (30 June):				
2011	_	_	550,982	557,685
2012	802,121	819,659	605,522	626,555
2013	1,299,703	1,375,914	1,301,420	1,405,062
2014	302,660	323,063	603,038	639,692
2015	201,442	210,607	402,794	394,460
2016	809,595	883,344	812,289	871,888
2017	606,291	661,087	210,045	228,223
2018	900,385	1,031,130	302,403	327,689
2019	618,658	693,603	1,219,641	1,297,920
2020	295,476	341,062	294,853	316,967
2021	282,415	313,430	_	_
2022	259,074	274,256	_	_
	6,377,820	6,927,155	6,302,987	6,666,141

Certain issuers have the right to call their debt issues without penalty. As a result, the actual maturity dates for these issues may differ from the contractual maturity dates.

The cost and market value of equities are as follows (includes endowment fund assets in note 5):

	Cost \$	2011 Market value \$	Cost \$	2010 Market value \$
Equities	420,740	122,918	420,740	137,071

#### Credit risk

Credit risk is the risk that a borrower will fail to fully honour its obligations to the Organisation.

The Organisation's bond portfolio in US Government or US Government Agency securities at a market value of \$2,092,104 (amortised cost of \$1,865,443) is exposed to a concentration of credit risk. The credit risk is 30% (2010 - 31%) of the Organisation's total investment bonds at market value.

The Organisation manages its exposure to credit risk through an emphasis on the quality of its investments and limiting its exposure to less well-rated securities and sectors.

#### 31 August, 2011

#### Market risk and interest rate risk

The Organisation is subject to market risk with its investments inasmuch as the values of the investments fluctuate with changes in market prices, including changes in the market value of bonds resulting from changes in market interest rates.

#### 5. Endowment fund

On 4 July, 2008 the Organisation received from Butterfield Trust (Bermuda) Limited, trustee of the Butterfield Bank Charitable Foundation, an endowment of 16,667 common shares of the Bank of N.T. Butterfield & Son Ltd with a market value of \$250,000 (the "endowment fund"), to be held in trust subject to the following investment guidelines:

- 1. All cash dividends from the shares can be distributed to the Organisation in amounts and proportions determined by the Organisation;
- 2. The shares cannot be sold or distributed for the first three (3) years;
- 3. During year four (4), up to 25% of the shares held on 31 December of year three can be sold and reinvested in other assets:
- 4. During year five (5), up to 50% of the shares held on 31 December of year three can be sold and reinvested in other assets;
- 5. During year six (6), up to 75% of the shares held on 31 December of year three can be sold and reinvested in other assets;
- 6. All remaining shares held can be sold and reinvested in year seven (7) onwards;
- 7. After year 3, up to 5% of the value of the endowment fund will be available for distribution based on the 31 December valuation of the preceding year. Cash dividends distributed during the year will form part of this 5%;
- 8. In all cases, in the event the cash dividends from the shares exceed 5% of the appointed Fund, no other funds can be distributed for that year.

Dividend income of \$Nil (2010 - \$1,358) relating to this contribution has been recognised in the statement of operations and unrestricted surplus.

Since 4 July, 2008 the Organisation has seen significant decline in the value of the endowment fund as a result of the slowdown in the global economy and turbulence in the credit markets. At 31 August, 2011 the endowment fund comprised 17,210 (2010 - 17,210) common shares of the Bank of N.T. Butterfield & Son Ltd. held at market value of \$25,815 (2010 - \$24,094). This holding is included in equities (note 4). An unrealised gain from the change in the market value of the investment amounting to \$1,721 (2010 – loss \$67,086) has been recognised as a direct change in net assets restricted for endowment in the statement of changes in net assets

# 31 August, 2011

#### 6. Capital assets

Capital assets comprise the following:

	Cost \$	Accumulated depreciation \$	2011 Net book value \$	2010 Net book value \$
Land	514,301	-	514,301	514,301
Building	1,130,332	345,379	784,953	828,911
Vans	96,059	73,109	22,950	19,200
Furniture	40,961	40,555	406	664
Office equipment	82,183	34,616	47,567	23,300
	1,863,836	493,659	1,370,177	1,386,376

#### 7. Deferred contributions

Deferred contributions represent externally restricted resources. The donation revenue is being amortised to income on the same basis as the related expenditures. Changes in the deferred contributions balance are as follows:

					2011	2010
		Building and maintenance	Education \$	Children's care	Total \$	Total \$
Beginning balance	3,133	1,843,242	156,738	759,565	2,762,678	3,131,236
Deferred contributions received during the period	19,500	_	50	160,633	180,183	52,382
Amounts recognised as revenue during the period	(15,750)	(118,890)	(12,646)	(12,414)	(159,700)	(101,880)
Research grants awarded during the period	_	_	_	(481,250)	(481,250)	(340,514)
Interest allocation re unspent funds	_	10,748	1,613	8,637	20,998	21,454
Ending balance	6,883	1,735,100	145,755	435,171	2,322,909	2,762,678

#### 8. Pension plan

The Organisation participates in a defined contribution pension plan (the Plan), with the Organisation contributing an amount equal to 5% of salary for participating employees. The Plan is administered by an independent insurance company. Total pension expense for the period was \$31,439 (2010 - \$26,756), which is included in payroll in the accompanying statement of operations.

#### 31 August, 2011

#### 9. Financial assets and liabilities

The estimated fair values of cash and term deposits, accrued interest receivable, accounts receivable, accounts payable and accrued liabilities and research grants payable approximate their carrying value.

#### 10. Registered charity

In order to maintain its status as a registered charity, the Organisation has a legal obligation to submit financial statements to the Registrar General. The Organisation is not, nor has it ever been, in default of this obligation.

#### 11. Capital disclosures

The Organisation defines capital, for its own purposes, as the unrestricted cumulative excess of revenue over expenditure. During the period ended 31 August, 2011 the Organisation's objective when managing capital, which was unchanged from 2010, was to hold sufficient unrestricted net assets to enable it to withstand negative unexpected financial events and continue as a going concern. The Organisation seeks to achieve this objective by minimising its exposure to financial leverage and variable financial obligations and by holding cash and short term deposits to maintain sufficient liquidity to enable it to meet its obligations as they become due. As at 31 August, 2011 the Organisation's unrestricted capital amounted to \$6,531,935 (2010 - \$6,107,419). The Organisation is not subject to any externally imposed requirements on capital.

#### 12. Comparative figures

The comparative figures are as at 30 June, 2010 and for the year then ended. Certain comparative figures have been reclassified to conform to the current year's presentation.

# **Schedules to Financial Statements**

# For the fourteen month period ended 31 August, 2011

	Year en	
		30 June
	2011	2010
	\$	\$
Schedule 1 – Donations		
General	555,350	1,092,612
Annual appeal	257,220	216,014
Memorials	167,426	169,264
In lieu of union dues	36,671	34,827
	1,016,667	1,512,717
Schedule 2 – Fund raising		
Sponsored walk	44,756	58,685
Fair – 13 November, 2010	31,259	<del>-</del>
Fair – 7 November, 2009	_	38,010
Tag day – 21 May, 2011	16,130	_
Tag day – 22 May, 2010	_	14,864
Ann Smith Gordon slide show:		
"Exploring America's National Parks of the West"	6,813	_
Ann Smith Gordon slide show:		0.100
"A Journey in Spain – Andalusia, Madrid and Environs"	- 6 450	8,100 5,925
Cards by Mary Powell	6,450	5,835
Peter Grayston memorial walk	4,992	4,285
Fish fry (two events)	2,361	1,408
Stamps  Pokin Judob's books "Organic Abstractions. A new take on the world of plants"	85 40	115
Robin Judah's book: "Organic Abstractions – A new take on the world of plants"	40	400
	112,886	131,702
Schedule 3 – Patient expenses		
*	150,649	135,733
Medical supplies Assistance	124,834	157,377
Food supplements	27,185	25,456
Tood supplements		25,750
	302,668	318,566
Amounts reimbursed	(89,116)	(105,140)
	213,552	213,426

# Donors ~ Fourteen month period ended 31st August, 2011

We are ever grateful for the continued and generous support given by so many within our community. General donations and those from the Annual Appeal received during the fourteen month period ended 31st August, 2011 are listed below but do not include those kindly given as Memorial Donations.

#### Marvellous Friend - \$25,000+

Capital G
Ernest E. Stempel Foundation
Estate of Christine Littleboy
Head Shaving (Children's Care Fund)
PricewaterhouseCoopers - (audit fee)
The Spanish Point Trust

#### Wonderful Friend - \$10,000+

Bank of Bermuda Foundation Denim Day Memorial Christmas Trees PartnerRe Ltd.

Mrs. Elizabeth Patton

#### Super Friend - \$2,500+

Abacus Trust
Alterra Bermuda Limited
Aon Insurance
Managers(Bermuda)Limited
Arch Reinsurance - Matching Donations
Benevides & Associates
Bermuda Flyfishing Invitational
Bermuda Guild of Stitchery
Bermuda Hospitals Board
Brickman Management (Bermuda)
Codan Trust Company Limited (The
Puffin Trust)

Codan Trust Company Limited (Tr Puffin Trust)
Dream Dare Dance 2010
Fidelity International
First Bermuda Group Limited
Flagstone Reassurance Suisse SA
Franck Charitable Trust
Gorham's Ltd
Hamilton Parish & Tucker's Town
Welfare Trust
HSBC Executive Giving
Lindo's Grocery Bags
Lunch with ...CEO'S

Mid Ocean Club Members
Movember Moustache Growing
Oil Management Services Ltd.
Orbis Investment Staff Donations
PWC Denim Day
Royal Dutch Shell Companies (Bermuda)
The Cundill Foundation
The Walker Arcade Company Ltd.
Westbury (Bermuda) Ltd.
XL Give Back Games

Anonymous (2 )
R. Constance Dey
Mrs. Victoria Daulphin
Mr. George Fisher
Sir. David and Lady Gibbons
Mr. Robin Judah
Mrs. Janet Outerbridge
Mr. Alan Steynor
Mr. and Mrs. Rodwyn Tucker

#### Terrific Friend - \$1,000+

Anonymous (1) Argus, Walk and Matching Don. A. P. Moller (Bermuda) Limited Belco - Bermuda Corporate Golf Challenge Bermuda Container Line Ltd. Bermuda Electric Light Company Cahow Way Golf Classic Camellia Private Trust Co. Limited Chevron International Limited Conyers, Dill & Pearman Eastern Lionesses & Lions Club HSBC TSO Dress Down Day International Gas Transportation Island Construction Services Limited Jardine Matheson International Services Limited Jeff "Moose" Ross Golf Tournament Kitson & Company Ltd. Lawrie International Limited Lepercq Foundation

Market Place Limited
Merck Sharp & Dohme (International)
Ltd.
Mount Saint Agnes Academy - Student
Fund Raising
Mutual Insurance Company Limited
Old Mutual Group Services Limited
Orbis Investment Management Limited

Lindo's Family Golf Tournament

PricewaterhouseCoopers Staff Donations
Progressive Pool Committee
Raphael Limited
Royal Palms Hotel & Restaurant
Saltus Grammar School Rag Week
Seaboard Overseas Limited
Somerset Pharmacy
St. Georges Rotary Club

St. Mary's Warwick - Collection - 30th Anniversary Service The Argus Group

World-Wide Shipping (Bermuda) Limited XL Capital Xmas Eve Denim Day Zurich International Limited Anonymous (5) Mr. and Mrs. Robert Bruce Barritt Mr. and Mrs. John Campbell Mr. and Mrs. J. Cyril Cooper Mr. and Mrs. E. Kirkland Cooper Mr. and Mrs. Stephen Cubbon Max & Kathleen Ford Dr. and Mrs. Ian Fulton Everett Gibson Mr. and Mrs. Allan Gray Mrs. David Gutteridge & Family Cathyann Hansey Mrs. Richard Harris Miss Catherine B. Heckett Mr. and Mrs. Nat Holder Linda Holdipp Mr. Fred Klinkhammer and Mrs. Lillian Veri Mr. Rob Lane Mr. and Mrs. Sjur Linberg Mr. and Mrs. James MacDonald Mr. Paul Mason Mr. Robert Masters Iane and David Notman Mr. Thomas Outerbridge Mrs. Susan Pearman

#### Special Friend - \$250+

Michael, Neil and Ryan Roberts

Mr. and Mrs. J. Edward Sousa

Mr. and Mrs. Henry Smith

Mrs. I. and Mrs. R. Steede

Rhonda & Leslie Steede

Anonymous (1) A. David Atcheson Ltd. American Society 4th July Event Anfossi Management Ltd. Archie Sousa Water Services Arthur H. & Annette C. Bolton Charity Foundation Bermuda Digital Communications Ltd. Bermuda Gas & Utility Company Limited B.G.A. Group of Companies Bermuda Pest Control Bermuda Public Services Union BNY Mellon AIS Butterfield & Vallis Staff Quiz Cable & Wireless Bermuda Limited Centenary United Methodist Church Citi Hedge Fund Services - Staff Coffee Mornings

Dog Training Club Dowling's Marine & Auto Service Dr. Andrew West - Donation Tin East End Ministerial Association Friendship & Harmony Lodge Gosling Brothers Limited Hamilton Rotary Club Hamilton Trust Company HSBC Insurance Management Bermuda Limited H. S. & J. E. Crisson Limited JLT Park Ltd. Leonard O. Gibbons Real Estate Luncheon Gals Lynda Milligan-Whyte and Associates Marshall Diel & Myers Max Bermuda - Matching Donations Mills Creek Marine Limited Mr. Chris Shanks, General Trucking OFEO Luncheon Group Orchid Charity Club Paraquet Donation Tin Peets Electric Company Limited PWC Purple T'Shirt Days Renaissance Reinsurance - Matching Donations S.H.A. Holdings Ltd. Somers Construction Souza Carpets The Bay Company Ltd., Frog & Onion Pub

Wakefield Quin Limited XL Capital Matching and Year End Draw

Thomas R. Miller (Bermuda)

Anonymous (20) Wilder Abbott J. Alley

Mr. and Mrs. Edward Amaral Mr. and Mrs. Michael Archer Mr. and Mrs. Horst Augustinovic Mr. and Mrs. Roderick Barclay Mr. and Mrs. Manuel Baron

Caitlin Bento Mrs. Toni Besselaar Mr. and Mrs. Geoffrey Bird Alfred and Carol Brookes Joe and Janet Burull Mrs. Laura Butterfield Mr. and Mrs. James Butterfield Mr. C. N. A. Butterfield Mr. and Mrs. David Cash Mrs. Elfrida Chappell Dr. and Mrs. Nigel Chudleigh Mr. and Mrs. Eric Clee Ms. Annette Cloney Mrs. Charles Collis Mr. and Mrs. John Collis Mr. and Mrs. N. Thomas Conyers

Mary Cook David Cordon Mr. and Mrs. Alan Cossar

Mr. and Mrs. Leslie Crane Mrs. J. Henry Dallas

Dr. Deborah Dalv Mr. and Mrs. Peter Darling Mr. and Mrs. Ian Davidson

The Hon. Ernest D. DeCouto CBE, JP

and Mrs. DeCouto Mr. and Mrs. Nicholas Dill Mr. and Mrs. Michel Drew Ms. Mary Lee Dunkley Mr. John Elliott Margaret Emmott

Mr. and Mrs. Roger Farge Mr. and Mrs. Timothy Faries Mr. and Mrs. Keith Fisher

Beulah Foggo Mrs. Carol Frith Mrs. I. Fryer

Mr. and Mrs. John Galbraith Mrs. Judith Gardecki Mr. and Mrs. James Gibbons

Mr. Malcolm Gosling Jr. Mr. and Mrs. W. John Graham

Mr. Thomas Gray

Mr. and Mrs. Stephen Green Sheila Ann Gringley

Mr. Herbert Haag Mr. and Mrs. Scott Hunter Mrs. Ford Hutchings Mr. and Mrs. Colin James

Dr. Thomas James

Mr. and Mrs. Donald Johnson Mr. and Mrs. Wayne Johnson Mr. and Mrs. Kirkham Kitson Mr. and Mrs. Lars Knudsen Mr. and Mrs. J. R. H. Lightbourn Mr. and Mrs. Robert Lindo

Mr. and Mrs. Joe Lopes

Mr. Darcy Lord

David and Fernanda Marshall Mrs. Janet McCulloch

Susan McGrath-Smith Mr. A. G. McKean Mrs. Brenda McLean

Mr. and Mrs. David McManus Mr. and Mrs. Thomas Miller Dr. and Mrs. Duncan Moran Mr. and Mrs. Robert O'Shea Mr. and Mrs. Miles Outerbridge

Mrs. Sandra Outerbridge Mr. George Paterson Rhydell Paynter Mr. Clive Pool Mrs. Patricia Powell Mr. Anthony Prentice Mr. and Mrs. Jay Riihiluoma Mr. and Mrs. John Riihiluoma Dr. David and Susan Roblin Norman and Margaret Roberts

Dr. Fiona Ross Kate Ross

Janus and Marike Roux

David Ruse

Mr. and Mrs. E. John Sainsbury Dr. the Hon. David and Mrs. Saul Mr. and Mrs. Hamilton Saunders

Mr. and Mrs. Joel Schaefer Mr. and Mrs. Walter Scott Mr. and Mrs. Eugene Simmons Jean Smith Mr. and Mrs. John Talbot Mr. and Mrs. Glenn Titterton Mr. and Mrs. Roger Titterton Mrs. Eldon Trimingham Mr. and Mrs. Robert Tucker Dr. Robert Vallis Mrs. Hal Watlington Mrs. Brigitte White-Brauers Mr. David White Mr. David White

Mrs. Claudine Wilson Mr. Malcolm Wilson Mrs. Helene Winter Mr. and Mrs. Robert Winter

#### Real Friend - \$100+

Anonymous (2)

Mr. John Wilkins

American Resource Corporation Limited

Amis Memorial Chapel Ltd.

Anon Insurance Mangers Demin/Raffle Bermuda Air Conditioning Limited

Burrows, Lightbourn Ltd.

Caesar's Pharmacy Donation Tin

Conyers Imports Ltd.

Cox Hallett Wilkinson, Barristers and

Attorneys Evergreen Limited Executemps Ltd.

Fram Shipping Limited Godwins Carpentry

Joy Lusher Real Estate Limited

MarketPlace Ltd.

Marsden First United Methodist Church

M. Keyes Donation Tin Meyer Group of Companies Nifty Fifties

P & M Electricial Services & Supply Ltd.

Richard Bath Associates Rego Realtors Limited

TOPS Ltd.

Traditions Restaurant Donation Tin Windcrest Management Limited XL Foundation - Matching Donations

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Mr. and Mrs. Robert and Betsy Baillie

Mr. Leslie Barrett Mrs. Rene Barton Henrietta Bean

Mr. and Mrs. Colin Benbow Mr. and Mrs. John Berg Mr. and Mrs. Alan Bergl Mrs. Diana Bergquist Mr. and Mrs. Alan Bird

M. J. Bishop

Dr. and Mrs. Gordon Black Ms. Gillian Bosch-DeNoya Mr. Erich Bostelmann Mark Botelho Mrs. M. M. Boyle

Mr. and Mrs. Anthony Brewer Mr. and Mrs. David Brown Mr. and Mrs. Michael Butler Mr. and Mrs. Tom Butterfield Mr. and Mrs. Rodney Caines Mrs. Dorothy Campbell Mr. and Mrs. Steven Cardoza

T. Andrew Carne Mrs. Joyce Carr Mr. and Mrs. Tom Carr Mrs. Carol Anne Carvalho Mr. and Mrs. Robert Cawthorn

Brenda Chambers Diedra Chapman Carla Chaves

Mrs. Marlene Christopher Captain Frederick Clipper

Mr. and Mrs. Alexander Cockburn

Mr. William Cook

Alison and Elizabeth Copeland

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Mrs. Harry Cox

Mr. and Mrs. Owen Darrell

Mrs. Mary DeSilva

Mr. and Mrs. Arthur Deters Dr. and Mrs. John Dickinson Mr. and Mrs. Thomas Dickinson

Sabrina DiMeglio Mrs. Leonie Dismont

Mr. and Mrs. Reginald Donald Ms. Elizabeth Downing

Ms. Diana Downs

The Hon. Mr. Michael Dunkley JP, MP and Mrs. Dunkley

Mr. and Mrs. Calvin Eve Col. and Mrs. Robert Faught

Mrs. Beatrice Faries Mr. Robert Fowle Mr. and Mrs. Harry Fox John and Kay Fuge

Mr. and Mrs. Chris Fullerton Mr. and Mrs. Charles Gambrill Mr. and Mrs. James Gardner Dr. and Mrs. Robert E. Gibbons Mr. and Mrs. Denis Glynn Mr. and Mrs. Scott Godet Mr. Marcanton Gombos

Stanley Grant

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Mrs. Janet Grayston
Mr. Peter Green
Mr. Sydney Greet
Mr. and Mrs. Brian Hall
Mr. and Mrs. James Hannam
James E. and Christine Harrell
Dr. Edward Harris MBE,FSA

Nicole Harrison

Dr. and Mrs. Eugene Harvey

Mr. and Mrs. Arthur Haycock

Mrs. Mary Hess

Mr. and Mrs. Archer Hill

Ms. Carol Hill

Mrs. Peter Holzberger

Sen. and Mrs Walwyn Hughes Mr. and Mrs. Edgar Humann Mr. Jonathan Ingham

Mr. and Mrs. Robert Jack Mr. K. Brian Jones Michael Judd

Mrs. Elizabeth Kawaley Mr. and Mrs. Charles Kempe

Mrs. Wilbur Kempe

Mr. and Mrs. David Kessaram

Mr. Richard Kitson Mr. Richard Klein Rudy Lamb Mrs. Shirley Leach

Mr. and Mrs. Arthur Leighton Mr. and Mrs. Trevor Leitch

Mr. John Leseur

Mr. and Mrs. Michael Leseur Mr. R. McLeod Lightbourn

Willard and Gweyneth Lightbourne

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